

FOR IMMEDIATE ISSUE

CONTACTS:

For Investors: For Media:
Michaela Pewarski Beth Sidhu
(646) 429-1812 (202) 423-4414

IR@StagwellGlobal.com beth.sidhu@stagwellglobal.com

STAGWELL INC. (NASDAQ: STGW) REPORTS RESULTS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2022

Delivers Double-Digit 2Q 2022 Revenue Growth; Reiterates guidance driven by global media performance and continued digital acceleration

- 2Q GAAP Revenue grew 221.1% and 21.2% on a Pro Forma basis; YTD Pro Forma growth of 26.0%
- Pro-Forma Organic Net Revenue grew 16.0% in 2Q and 19.1% YTD
- Net Income of \$24.5M in 2Q and Diluted EPS of \$0.08 per share
- Net Income attributable to Stagwell of \$10.5M in 2Q
- Adjusted EBITDA of \$111.3M in 2Q representing a 20.0% margin on Net Revenue
- 57% of 2Q Net Revenue came from high-growth digital services
- Reaffirming 2022 full-year organic net revenue growth outlook of 18%-22%

New York, NY, August 4, 2022 (NASDAQ: STGW) – Stagwell Inc. ("Stagwell") today announced financial results for the three and six months ended June 30, 2022.

SECOND QUARTER AND YTD HIGHLIGHTS:

- Second quarter revenue of \$672.9 million, an increase of 221.1% versus the prior year period; YTD revenue of \$1,315.8 million, an increase of 236.7% versus the prior year period.
- Second quarter Pro Forma GAAP revenue growth of 21.2% versus the prior year period and 19.3% ex-Advocacy; YTD Pro Forma GAAP revenue growth of 26.0% versus the prior year period and 24.4% ex-Advocacy
- Second quarter net revenue of \$556.3 million, an increase of 205.9% versus the prior period; YTD net revenue of \$1,083.0 million, an increase of 218.6% versus the prior year period.
- Second quarter Pro Forma net revenue growth of 15.8% versus the prior year period and 14.6% ex-Advocacy; YTD Pro Forma net revenue growth of 19.1% versus the prior year period and 18.3% ex-Advocacy
- Second quarter Pro Forma organic net revenue growth of 16.0% versus the prior year period and 14.8% ex-Advocacy; YTD Pro Forma organic net revenue growth of 19.6% versus the prior year period and 18.8% ex-Advocacy.



- Second quarter net income of \$24.5 million versus \$18.7 million in the prior year period; YTD net income of \$58.1 million versus \$23.3 million in the prior year period.
- Second quarter net income attributable to Stagwell Inc. common shareholders of \$10.5 million versus \$17.3 million in the prior year period; YTD net income attributable to Stagwell Inc. common shareholders of \$23.1 million versus \$21.7 million in the prior year period.
- Second quarter adjusted EBITDA of \$111.3 million, an increase of 187.5% versus the prior year period; YTD adjusted EBITDA of \$212.7 million, an increase of 240.0% versus the prior year period.
- Pro Forma adjusted EBITDA growth of 13.0% versus the prior period and 11.4% ex-Advocacy; YTD adjusted EBITDA growth of 22.0% versus the prior period and 20.5% ex-Advocacy.
- Second quarter Adjusted EBITDA Margin of 20.0% of net revenue; YTD Adjusted EBITDA Margin of 19.6% of net revenue.
- Net New Business wins totaled \$31 million in the quarter.

"Stagwell is executing exactly as we said we would, and doing so profitably. We delivered significant organic net revenue growth of 16% in the second quarter, which has the toughest comparisons of the year. Our high-growth digital capabilities expanded to 57% of net revenue and grew 28% organically versus the prior year period. Due to our unique mix of digital and creative capabilities, clients now recognize Stagwell as a serious alternative to legacy incumbents – and we are now a regular contender in many of the largest global pitches," said Mark Penn, Chairman and Chief Executive Officer of Stagwell. "Our disciplined financial management and strong cost controls allow us to maintain leading margins, even while making smart investments in our corporate infrastructure to scale the network. We are optimistic about the back half of the year as our world-class advocacy businesses prepare for a record cycle of US political advertising spend and our year-over-year comparisons ease. We remain very confident in our full-year guidance of 18-22% organic net revenue growth and \$450-\$480 million of adjusted EBITDA."

Frank Lanuto, Chief Financial Officer, commented: "The Company reported strong second quarter results with GAAP revenue of \$673 million, net revenue of \$556 million and Adjusted EBITDA of \$111 million. Pro forma organic net revenue increased 16% over the prior period and Adjusted EBITDA margins remained strong at 20% of net revenue as we remain diligent around cost controls. Our balance sheet is in a good position and should benefit as we head into the seasonally strong back half of the year when we expect cash flow to increase significantly."

Financial Outlook

2022 financial guidance is as follows:

- Pro Forma Organic Net Revenue growth of 18% 22%
- Pro Forma Organic Net Revenue growth ex-Advocacy of 13% 17%
- Adjusted EBITDA of \$450 million \$480 million, excluding the contribution from 2022 acquisitions
- Pro Forma Free Cash Flow growth of approximately 30%
- Guidance assumes no impact from foreign exchange, acquisitions or dispositions.

^{*} The Company has excluded a quantitative reconciliation with respect to the Company's 2022 guidance under the "unreasonable efforts" exception in Item 10(e)(1)(i)(B) of Regulation S-K. See "Non-GAAP Financial Measures" below for additional information.



Conference Call

Management will host a video webcast and conference call on Thursday, August 4, 2022, at 8:30 a.m. (ET) to discuss results for Stagwell Inc. for the three and six months ended June 30, 2022. The video webcast will be accessible at https://bit.ly/STGWEarningsQ2. An investor presentation has been posted on our website at www.stagwellglobal.com and may be referred to during the conference call.

A recording of the conference call will be accessible one hour after the call and available for ninety days at www.stagwellglobal.com.

Stagwell Inc.

Stagwell is the challenger network built to transform marketing. We deliver scaled creative performance for the world's most ambitious brands, connecting culture-moving creativity with leading-edge technology to harmonize the art and science of marketing. Led by entrepreneurs, our 13,000+ specialists in 34+ countries are unified under a single purpose: to drive effectiveness and improve business results for their clients. Join us at www.stagwellglobal.com.

Basis of Presentation

The acquisition of MDC Partners (MDC) by Stagwell Marketing Group (SMG) was completed on August 2, 2021. The results of MDC are included within the Statements of Operations for the period beginning on the date of the acquisition through the end of the respective period presented and the results of SMG are included for the entirety of all periods presented.

Non-GAAP Financial Measures

In addition to its reported results, Stagwell Inc. has included in this earnings release certain financial results that the Securities and Exchange Commission (SEC) defines as "non-GAAP Financial Measures." Management believes that such non-GAAP financial measures, when read in conjunction with the Company's reported results, can provide useful supplemental information for investors analyzing period to period comparisons of the Company's results. Such non-GAAP financial measures include the following:

Pro Forma Results: The Pro Forma amounts presented for each period were prepared by combining the historical standalone statements of operations for each of legacy MDC and SMG. The unaudited pro forma results are provided for illustrative purposes only and do not purport to represent what the actual consolidated results of operations or consolidated financial condition would have been had the combination actually occurred on the date indicated, nor do they purport to project the future consolidated results of operations or consolidated financial condition for any future period or as of any future date. The Company has excluded a quantitative reconciliation of adjusted Pro Forma EBITDA to net income under the "unreasonable efforts" exception in Item 10(e)(1)(i)(B) of Regulation S-K.

(1) Organic Revenue: "Organic revenue growth" and "organic revenue decline" refer to the positive or negative results, respectively, of subtracting both the foreign exchange and acquisition (disposition) components from total revenue growth. The acquisition (disposition) component is calculated by aggregating prior period revenue for any acquired businesses, less the prior period revenue of any businesses that were disposed of during the current period. The organic revenue growth (decline) component reflects the constant currency impact of (a) the change in revenue of the partner firms that the Company has held throughout each of the comparable periods presented, and (b) "non-GAAP acquisitions (dispositions), net". Non-GAAP acquisitions (dispositions), net consists of (i) for acquisitions during the current year, the revenue effect from such acquisition as if the acquisition had been owned



during the equivalent period in the prior year and (ii) for acquisitions during the previous year, the revenue effect from such acquisitions as if they had been owned during that entire year (or same period as the current reportable period), taking into account their respective pre-acquisition revenues for the applicable periods, and (iii) for dispositions, the revenue effect from such disposition as if they had been disposed of during the equivalent period in the prior year.

- (2) Net New Business: Estimate of annualized revenue for new wins less annualized revenue for losses incurred in the period.
- (3) Adjusted EBITDA: defined as Net income excluding non-operating income or expense to achieve operating income, plus depreciation and amortization, stock-based compensation, deferred acquisition consideration adjustments, and other items. Other items include restructuring costs, acquisition-related expenses, and non-recurring items.
- (4) Free Cash Flow: defined as Adjusted EBITDA less capital expenditures, change in net working capital, cash taxes, interest, and distributions to minority interests, but excludes contingent M&A payments.
- (5) Financial Guidance: The Company provides guidance on a non-GAAP basis as it cannot predict certain elements which are included in reported GAAP results.

Included in this earnings release are tables reconciling reported Stagwell Inc. results to arrive at certain of these non-GAAP financial measures.



This press release contains forward-looking statements. Statements in this press release that are not historical facts, including without limitation the information under the heading "Financial Outlook" and statements about the Company's beliefs and expectations, earnings (loss) guidance, recent business and economic trends, potential acquisitions, and estimates of amounts for redeemable noncontrolling interests and deferred acquisition consideration, constitute forward-looking statements. Words such as "estimates", "expects", "contemplates", "will", "anticipates", "projects", "plans", "intends", "believes", "forecasts", "may", "should", and variations of such words or similar expressions are intended to identify forward-looking statements. These statements are based on current plans, estimates and projections, and are subject to change based on a number of factors, including those outlined in this section. Forward-looking statements speak only as of the date they are made, and the Company undertakes no obligation to update publicly any of them in light of new information or future events, if any.

Some of the factors that could materially and adversely affect our business, financial condition, results of operations and cash flows include, but are not limited to, the following:

- risks associated with international, national and regional unfavorable economic conditions that could affect the Company or its clients;
- the continued impact of the coronavirus pandemic ("COVID-19"), and evolving strains of COVID-19 on the economy and demand for the Company's services, which may precipitate or exacerbate other risks and uncertainties;
- an inability to realize expected benefits of the combination of the Company's business with the business of MDC (the "Business Combination" and, together with the related transactions, the "Transactions");
- adverse tax consequences in connection with the Transactions for the Company, its operations and its shareholders, that may differ from the expectations of the Company, including that future changes in tax law, potential increases to corporate tax rates in the United States and disagreements with the tax authorities on the Company's determination of value and computations of its attributes may result in increased tax costs;
- the occurrence of material Canadian federal income tax (including material "emigration tax") as a result of the Transactions;
- the Company's ability to attract new clients and retain existing clients;
- the impact of a reduction in client spending and changes in client advertising, marketing and corporate communications requirements;
- financial failure of the Company's clients;
- the Company's ability to retain and attract key employees;
- the Company's ability to compete in the markets in which it operates;
- the Company's ability to achieve its cost saving initiatives;
- the Company's implementation of strategic initiatives;
- the Company's ability to remain in compliance with its debt agreements and the Company's ability to finance its contingent payment obligations when due and payable, including but not limited to those relating to redeemable noncontrolling interests and deferred acquisition consideration;
- the Company's ability to manage its growth effectively, including the successful completion and integration of acquisitions which complement and expand the Company's business capabilities;
- the Company's material weaknesses in internal control over financial reporting and its ability to establish and maintain an effective system of internal control over financial reporting;
- the Company's ability to protect client data from security incidents or cyberattacks;
- economic disruptions resulting from war and other geopolitical tensions (such as the ongoing military conflict between Russia and Ukraine), terrorist activities and natural disasters;
- stock price volatility; and
- foreign currency fluctuations.

Investors should carefully consider these risk factors, other risk factors described herein, and the additional risk factors outlined in more detail in our 2021 Form 10-K, filed with the Securities and Exchange Commission (the "SEC") on March 17, 2022, and accessible on the SEC's website at www.sec.gov, under the caption "Risk Factors," and in the Company's other SEC filings.



SCHEDULE 1 STAGWELL INC. UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS

(amounts in thousands)

	Three I			Ionths June 30,		
	2022	2021	2022		2021	
Revenue	\$ 672,913	\$ 209,560	\$ 1,315,816	\$	390,802	
Operating Expenses						
Cost of services	424,661	122,074	836,631		234,073	
Office and general expenses	165,423	52,674	309,935		104,952	
Depreciation and amortization	32,231	10,381	63,435		21,331	
Impairment and other losses	2,266	_	2,823		_	
	624,581	185,129	1,212,824		360,356	
Operating Income	48,332	24,431	102,992		30,446	
Other income (expenses):						
Interest expense, net	(18,151)	(1,935)	(36,880)		(3,286)	
Foreign exchange, net	70	(385)	(236)		(1,062)	
Other, net	(121)	(101)	35		1,184	
	(18,202)	(2,421)	(37,081)		(3,164)	
Income before income taxes and equity in earnings of non- consolidated affiliates	30,130	22,010	65,911		27,282	
Income tax expense	5,421	3,348	8,610		4,021	
Income before equity in earnings of non-consolidated affiliates	 24,709	18,662	57,301		23,261	
Equity in income (loss) of non-consolidated affiliates	(190)	(3)	840		1	
Net income	24,519	18,659	58,141		23,262	
Net income attributable to noncontrolling and redeemable noncontrolling interests	(14,056)	(1,314)	(35,003)		(1,552)	
Net income attributable to Stagwell Inc. common shareholders	\$ 10,463	\$ 17,345	\$ 23,138	\$	21,710	
Income Per Common Share:						
Basic						
Net income attributable to Stagwell Inc. common shareholders	\$ 0.08	N/A	\$ 0.19		N/A	
Diluted						
Net income attributable to Stagwell Inc. common shareholders	\$ 0.08	N/A	\$ 0.18		N/A	
Weighted Average Number of Common Shares Outstanding:						
Basic	126,425	N/A	124,367		N/A	
Diluted	296,414	N/A	298,843		N/A	



SCHEDULE 2 STAGWELL INC. UNAUDITED PRO FORMA COMPONENTS OF NET REVENUE CHANGE

(amounts in thousands)

		Net Revenu	e -	Component	ts o			Chan	ge			
	 hree Months Ended June 30, 2021	Foreign Currency		Net Acquisitions (Divestitures		Organic	Total Change		Three Months Ended June		Organic	Total
Integrated Agencies Network	\$ 289,065	\$ (2,597)	\$	1,370	\$	27,004	\$	25,777	\$	314,842	9.3 %	8.9 %
Media Network	129,195	(3,633)		10,010		36,303		42,680		171875	28.1 %	33.0 %
Communications Network	52,328	(292)		302		14,582		14,592		66920	27.9 %	27.9 %
All Other	9,623	(96)		(5,694)		(1,154)		(6,944)		2,679	(12.0)%	(72.2)%
	\$ 480,211	\$ (6,618)	\$	5,988	\$	76,735	\$	76,105	\$	556,316	16.0 %	15.8 %

		Net Revenu	ıe -	Component	s o	f Change					Chan	ge
	Six Months Ended June 30, 2021	Foreign Currency		Net acquisitions Divestitures		Organic	Total Change			Six Months Ended June 30, 2022	Organic	Total
Integrated Agencies Network	\$ 543,371	\$ (3,718)	\$	1,370	\$	79,413	\$	77,065	\$	620,436	14.6 %	14.2 %
Media Network	250,277	(4,879)		14,217		67,741		77,079		327356	27.1 %	30.8 %
Communications Network	99,859	(388)		302		29,599		29,513		129372	29.6 %	29.6 %
All Other	15,485	(107)		(10,950)		1,361		(9,696)		5,789	8.8 %	(62.6)%
	\$ 908,992	\$ (9,092)	\$	4,939	\$	178,114	\$	173,961	\$	1,082,953	19.6 %	19.1 %



SCHEDULE 3 STAGWELL INC. UNAUDITED PRO FORMA SEGMENT OPERATING RESULTS

(amounts in thousands)

For the Three Months Ended June 30, 2022

	Integr Agen Netw	ıcies	Media Network	Co	ommunications Network	Al	l Other	Co	orporate	Total
Net Revenue	\$ 31	4,842	\$ 171,875	\$	66,920	\$	2,679	\$	_	\$ 556,316
Billable costs	6	3,326	22,421		30,850		_		_	116,597
Revenue	37	8,168	194,296		97,770		2,679			672,913
Billable costs	6	3,326	22,421		30,850		_		_	116,597
Staff costs	19	5,942	102,285		42,014		2,664		6,563	349,468
Administrative costs	3	1,465	24,001		7,520		493		2,870	66,349
Unbillable and other costs, net	1	7,128	11,890		155		7		_	29,180
Adjusted EBITDA (1)	7	0,307	33,699		17,231		(485)		(9,433)	111,319
Stock-based compensation		4,663	4,969		649		_		2,850	13,131
Depreciation and amortization	1	8,010	8,643		2,524		750		2,304	32,231
Deferred acquisition consideration		6,181	3,773		3,518		_		_	13,472
Impairment and other losses		784	_		_		1,482		_	2,266
Other items, net (1)		751	1,449		44		22		(379)	1,887
Operating income (loss)	\$ 3	9,918	\$ 14,865	\$	10,496	\$	(2,739)	\$	(14,208)	\$ 48,332

⁽¹⁾ See Non-GAAP Financial Measures section above for the definition of Adjusted EBITDA, Other items, net and Pro Forma adjusted EBITDA.



SCHEDULE 4 STAGWELL INC. UNAUDITED PRO FORMA SEGMENT OPERATING RESULTS

(amounts in thousands)

For the Six Months Ended June 30, 2022

	A	ntegrated Agencies Network	ľ	Media Network	 mmunication s Network	A	ll Other	C	orporate	ŗ	Total
Net Revenue	\$	620,436	\$	327,356	\$ 129,372	\$	5,789	\$	_	\$1,	082,953
Billable costs		108,203		64,727	59,933		_		_		232,863
Revenue		728,639		392,083	189,305		5,789		_	1,	315,816
Billable costs		108,203		64,727	59,933		_		_		232,863
Staff costs		389,242		198,308	81,637		5,200		15,719	(690,106
Administrative costs		57,297		41,042	14,364		1,188		8,752		122,643
Unbillable and other costs, net		34,201		23,059	203		10				57,473
Adjusted EBITDA (1)		139,696		64,947	33,168		(609)		(24,471)		212,731
Stock-based compensation		9,736		6,229	406		8		4,773		21,152
Depreciation and amortization		36,890		16,839	5,064		1,251		3,391		63,435
Deferred acquisition consideration		4,856		5,905	4,608		_		_		15,369
Impairment and other losses		784		557	_		1,482		_		2,823
Other items, net (1)		1,515		2,510	116		22		2,797		6,960
Operating income (loss)	\$	85,915	\$	32,907	\$ 22,974	\$	(3,372)	\$	(35,432)	\$	102,992

⁽¹⁾ See Non-GAAP Financial Measures section above for the definition of Adjusted EBITDA, Other items, net and Pro Forma adjusted EBITDA.



SCHEDULE 5 STAGWELL INC. UNAUDITED PRO FORMA SEGMENT OPERATING RESULTS

(amounts in thousands)

For the Three Months Ended June 30, 2021

	A	tegrated gencies etwork	1	Media Network	 nmunications Network	Al	l Other	C	orporate	Total
Net Revenue	\$	289,065	\$	129,195	\$ 52,328	\$	9,623	\$	— \$	480,211
Billable costs		41,397		12,693	20,857		7			74,954
Revenue		330,462		141,888	 73,185		9,630			555,165
Billable costs		41,397		12,693	20,857		7		_	74,954
Staff costs		178,093		86,377	33,478		5,093		9,527	312,568
Administrative costs		26,050		19,044	4,855		2,902		866	53,717
Unbillable and other costs, net		9,504		4,870	(560)		1,708		(132)	15,390
Adjusted EBITDA (1)		75,418		18,904	14,555		(80)		(10,261)	98,536
Stock-based compensation		6,132		71	181		_		554	6,938
Depreciation and amortization		7,200		7,430	1,587		499		1,669	18,385
Deferred acquisition consideration		7,529		75	106		_		_	7,710
Impairment and other losses		1		_	_		(1)		_	_
Other items, net (1)		1,924		1,935	259				4,310	8,428
Operating income (loss)	\$	52,632	\$	9,393	\$ 12,422	\$	(578)	\$	(16,794) \$	57,075

⁽¹⁾ See Non-GAAP Financial Measures section above for the definition of Adjusted EBITDA, Other items, net and Pro Forma adjusted EBITDA.



SCHEDULE 6 STAGWELL INC. UNAUDITED PRO FORMA SEGMENT OPERATING RESULTS

(amounts in thousands)

For the Six Months Ended June 30, 2021

	A	ntegrated Agencies Network	ľ	Media Network	C	ommunications Network	A	ll Other	C	orporate		Total
Net Revenue	\$	543,371	\$	250,277	\$	99,859	\$	15,485	\$	_	\$	908,992
Billable costs		73,257		23,972		37,764		7		_		135,000
Revenue		616,628		274,249		137,623		15,492			1	,043,992
Billable costs		73,257		23,972		37,764		7		_		135,000
Staff costs		333,401		166,977		66,189		10,346		16,821		593,734
Administrative costs		50,123		36,649		9,693		6,746		2,410		105,621
Unbillable and other costs, net		22,504		13,088		(656)		386		13		35,335
Adjusted EBITDA (1)		137,343		33,563		24,633		(1,993)		(19,244)		174,302
Stock-based compensation		3,454		95		242		_		1,184		4,975
Depreciation and amortization		14,329		14,878		3,413		1,521		3,371		37,512
Deferred acquisition consideration		23,417		102		(188)		_		_		23,331
Impairment and other losses		875		_		_		_		_		875
Other items, net (1)		4,057		3,364		317		_		9,115		16,853
Operating income (loss)	\$	91,211	\$	15,124	\$	20,849	\$	(3,514)	\$	(32,914)	\$	90,756

⁽¹⁾ See Non-GAAP Financial Measures section above for the definition of Adjusted EBITDA, Other items, net and Pro Forma adjusted EBITDA.



SCHEDULE 7 STAGWELL INC.

UNAUDITED CONSOLIDATED BALANCE SHEETS

(amounts in thousands)

	Ju	ne 30, 2022	December 31, 2021		
ASSETS	<u> </u>				
Current Assets					
Cash and cash equivalents	\$	93,402	\$ 184,009		
Accounts receivable, net		782,927	696,937		
Expenditures billable to clients		43,583	63,065		
Other current assets		73,251	61,830		
Total Current Assets		993,163	1,005,841		
Fixed assets, net		123,662	118,603		
Right-of-use lease assets - operating leases		299,553	311,654		
Goodwill		1,668,892	1,652,723		
Other intangible assets, net		904,812	937,695		
Other assets		34,936	29,064		
Total Assets	\$	4,025,018	\$ 4,055,580		
LIABILITIES, RNCI, AND SHAREHOLDERS' EQUITY					
Current Liabilities					
Accounts payable	\$	254,650	\$ 271,769		
Accrued media		195,939	237,794		
Accruals and other liabilities		222,699	272,533		
Advance billings		316,654	361,885		
Current portion of lease liabilities - operating leases		68,785	72,255		
Current portion of deferred acquisition consideration		76,661	77,946		
Total Current Liabilities		1,135,388	1,294,182		
Long-term debt		1,381,560	1,191,601		
Long-term portion of deferred acquisition consideration		119,853	144,423		
Long-term lease liabilities - operating leases		327,677	342,730		
Deferred tax liabilities, net		80,311	103,093		
Other liabilities		73,148	57,147		
Total Liabilities		3,117,937	3,133,176		
Redeemable Noncontrolling Interests		49,697	43,364		
Commitments, Contingencies and Guarantees					
Shareholders' Equity:					
Common shares - Class A & B		135	118		
Common shares - Class C		2	2		
Paid-in capital		368,345	382,893		
Retained earnings (loss)		10,268	(6,982)		
Accumulated other comprehensive loss		(34,451)	(5,278)		
Stagwell Inc. Shareholders' Equity		344,299	370,753		
Noncontrolling interests		513,085	508,287		
Total Shareholders' Equity		857,384	879,040		
Total Liabilities, Redeemable Noncontrolling Interests and Shareholders' Equity	\$	4,025,018	\$ 4,055,580		



SCHEDULE 8 STAGWELL INC.

UNAUDITED SUMMARY CASH FLOW DATA

(amounts in thousands)

	Six Months E	nded J	une 30,
	2022		2021
Cash flows from operating activities:			
Net income	\$ 58,141	\$	23,261
Adjustments to reconcile net income to cash (used in) provided by operating activities:			
Stock-based compensation	21,152		_
Depreciation and amortization	63,435		21,331
Impairment and other losses	2,823		
Provision for bad debt expense	1,641		381
Deferred income taxes	(1,325)		138
Adjustment to deferred acquisition consideration	15,390		2,359
Transaction costs contributed by Stagwell Media LP	_		5,042
Other	(6,059)		952
Changes in working capital:			
Accounts receivable	(78,342)		28,960
Expenditures billable to clients	20,386		(4,752)
Other assets	(8,555)		(676)
Accounts payable	(33,228)		(40,344)
Accrued expenses and other liabilities	(109,232)		(1,037)
Advance billings	(46,391)		3,603
Deferred acquisition related payments	(7,107)		<u> </u>
Net cash (used in) provided by operating activities	(107,271)		39,218
Cash flows from investing activities:			
Capital expenditures	(14,467)		(7,288)
Current period acquisitions, net of cash acquired	(38,326)		_
Other	(2,144)		
Net cash used in investing activities	(54,937)		(7,288)
Cash flows from financing activities:	 		
Repayment of borrowings under revolving credit facility	(473,000)		(25,496)
Proceeds from borrowings under revolving credit facility	660,500		10,000
Shares acquired and cancelled	(14,926)		<u> </u>
Distributions to noncontrolling interests and other	(36,498)		
Payment of deferred consideration	(52,431)		
Purchase of noncontrolling interest	(3,600)		
Distributions	_		(37,214)
Repurchase of Common Stock	(14,839)		_
Net cash provided by (used in) financing activities	 65,206		(52,710)
Effect of exchange rate changes on cash and cash equivalents	6,395		1,773
Net decrease in cash and cash equivalents	(90,607)		(19,007)
Cash and cash equivalents at beginning of period	184,009		92,457
Cash and cash equivalents at end of period	\$ 93,402	\$	73,450